

## **The nomination committee's proposal to the Annual General Meeting 2026 in Elanders AB (publ) including information on proposed Members of the Board and motivated proposal**

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### **The nomination committee's proposal**

The nomination committee, composed of Carl Bennet (Carl Bennet AB), Chairman, Anders Oscarsson (Svolder AB), Dan Frohm (Chairman of the Board of Elanders AB), Jannis Kitsakis (Fourth Swedish National Pension Fund) and Viktor Henriksson (Carnegie Funds), proposes:

- the appointment of Dan Frohm as Chairman of the Meeting,
- that the Board shall be composed of eight Members without any deputies,
- that the remuneration to the Members of the Board shall amount to SEK 4,304,200 (4,693,800 preceding year), to be divided so that the Chairman receives SEK 912,000 (882,000) and the other Members not employed by the company receive SEK 456,000 (441,000) each, the chairman of the audit committee receives SEK 186,000 (180,000) and each other Member of the audit committee receives SEK 93,000 (90,000), the chairman of the remuneration committee receives SEK 95,600 (92,400) and each other Member of the remuneration committee receives SEK 47,800 (46,200),
- the re-election of the Board Members Carl Bennet, Ulrika Dellby, Eva Elmstedt, Dan Frohm, Erik Gabrielson, Anna Hallberg, Magnus Nilsson and Johan Trouvé. Board member Anne Lenerius has declined re-election,
- the re-election of Dan Frohm as Chairman of the Board,
- that the company shall have one auditor without any deputies,
- that remuneration to the auditor be paid according to approved invoices within the limits of the offer, and
- that a re-election of the registered auditing firm Ernst & Young AB take place for the period until the end of the Annual General Meeting in 2027. Authorized Public Accountant Andreas Mast is intended to be the auditor in charge.

The proposal concerning the auditor is consistent with the audit committee's recommendation.

The nomination committee further proposes that the Annual General Meeting resolves:

- to instruct the Chairman of the Board to convene a nomination committee for the Annual General Meeting 2027, composed of the Chairman of the Board and one representative of each of the company's four largest shareholders as per August 31, 2026,
- to instruct the Chairman of the Board, in consultation with the representatives of the company's four largest shareholders, to determine if one representative of the minority shareholders also should be appointed to the nomination committee,
- that, in the event any of the four largest shareholders refrains from exercising its right to appoint a representative to the nomination committee, such right shall pass to the shareholder that, next to these four shareholders, has the largest shareholding in the company,
- that, in the event a representative no longer represents the relevant shareholder, or otherwise resigns from the nomination committee prior to the completion of its work, such shareholder shall be offered the opportunity to appoint a new representative to the nomination committee,
- that, in the event a representative represents a shareholder that has sold all or the main part of its shareholding in Elanders, the nomination committee may resolve that such member shall resign and, if deemed appropriate by the nomination committee, offer another representative for a larger shareholder a place in the nomination committee, and
- that the nomination committee shall perform such duties that fall on the nomination committee in accordance with the Swedish Corporate Governance Code.

## Information on the proposed Board Members

### **Dan Frohm, f. 1981, Chairman of the Board**

M.Sc. in Industrial Engineering and Management.

*Elected in:* 2017.

*Appointments on the Elanders Board:* Chairman of the remuneration committee.

*Other appointments:* Deputy Chairman of the board of Carl Bennet AB and Lifco AB. Member of the board of Arjo AB, Getinge AB and Swedish-American Chamber of Commerce, Inc.

*Shareholding (own and related parties):* 38,771 class B shares.

### **Carl Bennet, b. 1951, Deputy Chairman of the Board**

B.Sc in Business Administration, ec.Dr.h.c., med.Dr.h.c., tech.Dr.h.c.

*Elected in:* 1997.

*Appointments on the Elanders Board:* Chairman of the nomination committee and member of the remuneration committee.

*Other appointments:* Chairman and CEO of Carl Bennet AB. Chairman of the board of Lifco AB. Deputy Chairman of the board of Arjo AB and Getinge AB. Member of the board of L E Lundbergföretagen AB.

*Shareholding through companies:* 1,814,813 class A shares and 15,903,596 class B shares.

### **Ulrika Dellby, b. 1966, Member of the Board**

Master's degree in business administration.

*Elected in:* 2023.

*Appointments on the Elanders Board:* Member of the audit committee.

*Other appointments:* Member of the board of Arjo AB, Getinge AB, Kungliga Dramatiska Teatern AB, Lifco AB, Linc AB and Werksta Nordic AB.

*Shareholding (own and related parties):* 10,000 class B shares.

### **Eva Elmstedt, b. 1960, Member of the Board**

Bachelor's degree in Economics and Computer Science, Stockholm School of Economics and Indiana University of Pennsylvania, USA.

*Elected in:* 2021.

*Appointments on the Elanders Board:* Chairman of the audit committee.

*Other appointments:* Chairman of the board of Nordlo, Omegapoint AB and Serline. Member of the board of AddLife AB and Arjo AB.

*Shareholding (own and related parties):* 16,500 class B shares.

### **Erik Gabrielson, b. 1962, Member of the Board**

Master of Laws.

*Elected in:* 2012.

*Appointments on the Elanders Board:* Member of the remuneration committee.

*Other appointments:* Lawyer and partner of the law firm Vinge. Chairman of the board of Eldan Recycling A/S. Member of the board of BuildData Group AB, Carl Bennet AB and Lifco AB.

*Shareholding (own and related parties):* None.

### **Anna Hallberg, b. 1963, Member of the Board**

Academic education in law and business administration.

*Elected in:* 2023.

*Appointments on the Elanders Board:* Member of the audit committee.

*Other appointments:* Member of the board of Lifco AB, Stena Metall AB and the Korsvägen Foundation (Universeum).

*Shareholding (own and related parties):* 9,000 class B shares.

**Magnus Nilsson, b. 1966, Member of the Board and President and Group CEO**

Education in Graphic Technology, Design, Business Administration and Marketing.

*Elected in:* 2010.

*Appointments on the Elanders Board:* None.

*Other appointments:* None.

*Shareholding (own and related parties):* 129,577 class B shares.

**Johan Trouvé, b. 1960, Member of the Board**

Master's degree in engineering.

*Elected in:* 2023.

*Appointments on the Elanders Board:* Member of the audit committee.

*Other appointments:* CEO of the West Swedish Chamber of Commerce. Member of the board of Elof Hansson AB, Thomas Concrete AB and UNICEF Sweden.

*Shareholding (own and related parties):* 2,000 class B shares.

## **The nomination committee's motivation for its proposal on Members of the Board**

The nomination committee has held two formal meetings prior to the Annual General Meeting 2026. The Members have been in continuous contact in addition thereto. The nomination committee has, as basis for its work, been provided with an evaluation of the Board and its work, performed by the Chairman of the Board. According to this evaluation, the present Members of the Board are highly qualified and knowledgeable within the relevant business field. The evaluation also showed that the Members' attendance at Board meetings have been high and that all Members have been very committed to their assignment. The size and composition of the Board has been discussed, primarily with regard to its experience and knowledge within the relevant business field. The nomination committee has also had discussions concerning diversity and is of the opinion that it is an important factor in the composition of the Board. In relation to the composition of the Board, the provisions of rule 4.1 of the Swedish Corporate Governance Code have been applied as diversity policy and with regard to the objectives of that policy. This has resulted in the nomination committee's proposal on Members of the Board to the Annual General Meeting.

In light of the above, the nomination committee has a positive impression of the Board's work in 2025. The nomination committee aims at gender equality and the nomination committee's proposal entails a fair gender distribution in the Elanders Board. The nomination committee will also continue its long-term work, aiming at emphasizing the gender and diversity perspective in the Board.

It is the nomination committee's opinion that the Board proposed to be appointed at the Annual General Meeting 2026 has a composition well suited to the Company's operations, stage of development and other factors, and that the Board Members are characterized by versatility and diversity in their expertise, experience and background.

With the exception of Magnus Nilsson, none of the proposed Members of the Board are members of the Executive Management, or the management of any subsidiary. It is the nomination committee's assessment that all proposed Members of the Board, except Magnus Nilsson, are independent vis-à-vis the company and the Executive Management. It is further the nomination committee's assessment that five of the eight proposed Members of the Board are independent vis-à-vis the company's largest shareholders. The other three proposed Members of the Board (Carl Bennet, Dan Frohm and Erik Gabrielson) are considered dependent vis-à-vis the company's largest owner.

Mölnadal, Sweden, March 2026

**The Nomination Committee of Elanders AB (publ)**